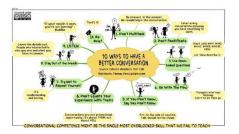
# Essentials to read and watch



#### 7 Most Common Leadership Styles & When You Should Implement Them

As a leader, it is essential to keep on adapting and changing the way we guide our team to help the company grow — that includes adapting our leadership styles.





## The Art of Having a Good How to Lead Upwards Conversation

A good conversation is full of possibilities. Knowing how to have a better conversation is vital for nurturing leadership, learning and change.

There are bosses and there are BOSSES! We have all been in situations where we have felt that things could have been done better.

### Read more



#### Facing the Age of Chaos

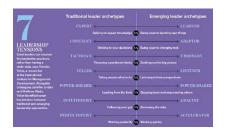
There has always been uncertainty and complexity in the world, and we have devised reasonably effective systems to figure out and adapt to this everyday disorder.

#### Read more



Drive: The surprising truth about what motivates us – Dan Pink This lively RSA Animate, adapted from Dan Pink's talk at the RSA, illustrates the hidden truths behind what really motivates at home and in the workplace. Watch now

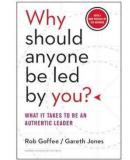
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## Where does your leadership style sit on the spectrum?

As leaders are forced to adapt to rapidly changing work environments, a static approach will no longer cut the mustard. Finding your leadership style, and knowing when to switch it up, is crucial.

#### Read more



## Goffee & Jones: Why should anyone be led by you?

We all know that leaders need vision and energy. But to be inspirational, leaders need four other qualities. Probably not what you'd expect, these qualities can be honed by almost anyone willing to dig deeply into their true selves. . **Read more** 

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## The Foundation of Healthy & Effective Teams

#### Psychological Safety — The Foundation for Healthy & Effective Teams

Collaboration is an everyday practice in nearly every modern workplace. Teams need to work across functions and disciplines, share insights, and the myth of

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Creating Psychological Safety at Work, Amy Edmondson, Harvard Harvard University's Dr. Amy Edmondson says psychological safety is mission critical for today's knowledge economy.

#### Watch now

## GreenHouse Consortium

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### More reading about

#### **Saboteurs**

Chamine , Shirzad, *Positive Intelligence*, Greenleaf Book Group, 2012 Saboteur Assessment: <u>https://assessment.positiveintelligence.com/saboteur/overview</u>

#### Communication and Psychological Safety

Edmondson, Amy, *The Fearless Organization*, Wiley, 2018 Scott, Kim, *Radical Candour.*, St Martin's Press, 2019 Hill, Linda A. et al, *Collective Genius: The Art and Practice of Leading Innovation*, Harvard Business Press, 2014

#### Management & Leadership

Mintzberg, Henry, Simply Managing, FT Publishing, 2013

Appelo, Jurgen, Management 3.0: Leading Agile Developers, Developing Agile Leaders, Addison-Wesley Pro, 2010

Grint, Keith, Leadership, A very Short Introduction, Oxford University Press, 2010

#### Dealing with polarities and complexity

Emerson, Brian & Lewis, Kelly, *Navigating Polarities: Using Both/And Thinking to Lead Transformation*, Paradoxical Press, 2019

### More videos to watch

Brené Brown: The power of vulnerability https://www.ted.com/talks/brene\_brown\_the\_power\_of\_vulnerability

Henry Mintzberg on a model of Management https://www.youtube.com/watch?v=qzb295ad0No

Martial Pasquier: Managing in Public Sector, a video created for the European School of Administration https://vimeo.com/808221259/e4dcda309a

Julian Treasure, How to speak so that people want to listen, TED talk https://www.ted.com/talks/julian\_treasure\_how\_to\_speak\_so\_that\_people\_want\_to\_listen





# Essentials to read and watch



Other EuSA training courses available for team leaders preparing for management positions (click on EU Learn links for course outlines and sign up):

- Next Step Head of Unit
- Advanced Feedback for Managers
- From Conflict to Growth How to make disagreement productive
- Sustainable Team Management
- Unconscious Bias in Management
- The Leadership Lab
- Leadership Walk for Team Leaders

For more, check the learning offer available in your institutions.